

# **Creativity and Ideation**

Unit 2: The Ideation Process and Innovation

#### **Course Unit Structure**

- Creativity and Ideation Course Structure
  - ▶ Unit 1: Creativity and the Entrepreneur
  - ▶ Unit 2: The Ideation Process and Innovation
  - Unit 3: Idea Feasibility Analysis
  - Unit 4: Planning the Next Steps in Your Venture



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### **Unit Learning Objectives**

- propose actions to take in each stage of the ideation process
- describe the elements of the innovation process
- compare and contrast methods to ensure innovation in an organization, such as analysis of risks and innovation leadership



## **Unit Vocabulary**

- desirability
- feasibility
- ideation phase
- implementation phase
- innovation
- Innovation Ambition Matrix
- innovative culture

- inspiration phase
- invention
- open innovation
- process innovation
- service innovation
- sustainable innovation
- Systematic Innovative Thinking (SIT)
- technological innovation
- viability



# **Overview: Unit Two Topics**

- Ideation processes
- Types of innovations
- Methods for problem-solving and innovation
- Creating an innovative culture



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# 2a Design Thinking Process **SHARING DEFINING EMPATHIZING IDEATING TESTING** Creativity and Ideation Saylor.org

#### 2a Phases of Ideation Process

- Inspiration Phase
  - Learn from people, understand their needs
- Ideation Phase
  - ▶ Identify opportunities for design
- Implementation Phase
  - ▶ Bring your solution to life!
- ► Feasibility? Viability? Desirability?



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## 2a Problem Solving Skills

- Adaptative Model
  - Seeks tested solutions that are known to be effective
- Innovative model
  - Uses techniques unknown to the market
- Problem solving skills might include:
  - Business awareness, ability to analyze data, evaluate details, be resourceful and decisive, among others



## 2a Lean Problem-Solving Approach

- Clarify the problem
- Analyze the problem
- Set targets
- Identify root causes
- Develop countermeasures
- Implement countermeasures
- Monitor results
- Standardize the processes that work



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#### **2b** Invention and Innovation

- Innovation
  - ▶ To use a new idea or method
- Invention
  - ▶ To discover something new



# 2b Product Innovation/Service Innovation/Technological Innovation

- Incremental innovation
  - Small scale improvements
- Disruptive innovation
  - New business model, concept or product
- Product innovation
  - New product
  - Improvement of existing product
  - A new feature to an existing product
- Service innovation
  - ▶ Enhance the utility, performance, and value of service
- Technological innovation
  - Considering how technology can create new or improvements on products and services. Uses AI, data science, etc.



# 2b Systematic Inventive Thinking (SIT)

- Methodology where creativity is important
  - ▶ Subtraction: remove an essential component to find a new way
    - Example: Removing wires from headphones
  - ► Task Unification: assign a component an additional job
    - ► Example: Face creams that moisturize but are also sun block
  - Multiplication: Use a similar component to a product but change it
    - ► Example; Blenders with multiple-size containers
  - Division: Make a product do different things in terms of rearrangement
    - ▶ Example: Cargo pants that zip apart to make shorts



# **2c** Reasons for Resistance to Innovation/Change

- Loss of job security
- Fear
- Lack of confidence
- Poor timing
- Lack of rewards
- Lack of trust and support



#### **2c** Methods to Increase Innovation

- Innovative culture
  - ▶ Unique strategy, autonomy, trust, accepting failures, leadership
- Invest in training
- Invest resources
- Actively research
- Reward systems for innovative thinking
- Ask customers and stakeholders for feedback



#### **2c** Sustainable Innovation

- Sustainable innovation
  - Seeking out ways to sustain continuous innovation and improvement, and competitive advantage
  - ▶ Focusing on the triple bottom line
    - ▶ People, Planet and Profit



#### Conclusion

- Here's what you learned:
  - propose actions to take in each stage of the ideation process
  - describe the elements of the innovation process
  - compare and contrast methods to ensure innovation in an organization, such as analysis of risks and innovation leadership



#### What's Next?

- ➤ To prepare you for the practice exam, consider one more review of the study guide and course materials.
- Good luck on the practice exam!

